

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

WILLIAM M WINSLOW

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-909:

**COMMUNITY PREPAREDNESS IMPLEMENTING SIMPLE ACTIVITIES
FOR EVERYONE**

Issued this 16th Day of January, 2022

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency